



Adult Social Care Recruitment Guide

How to use the national recruitment campaign to support your organisation's recruitment efforts



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The national campaign

Helping to build a sustainable adult social care workforce

The need for high-quality care workers within adult social care has never been greater. In the present time of need, it's essential that we work together to build a sustainable workforce both for now and for the future.

The Department of Health and Social Care's national recruitment campaign, 'Care for others. Make a difference', is designed to change perceptions of what it means to work in adult social care and inspire people with the right values and attitude to start their career in the sector.

By showing how valued and fulfilling care work is, it will help the right people – including those with transferable skills from other sectors – recognise that they could make great care workers.

This awareness of care work as a career will encourage more people to apply for jobs in the sector, making this a crucial period for your organisation to make the most of

the national campaign by advertising your vacancies on DWP 'Find a Job' and making use of the campaign materials.

This toolkit will guide you through the range of free downloadable campaign materials, templates, and expert advice on offer for you to use when recruiting staff. They're designed to be used by anyone, from a national organisation to an independent care provider or an individual employer. Resources cover a wide range of social care settings so you can find the right images for your organisation. They can be used at any time – not just within the campaign's live advertising periods.



We estimate over 1 million people visited the campaign website and 10% went on to search for a job via DWP 'Find a Job'.



The national campaign

How to use the campaign to attract more high-quality candidates

By working together and taking a unified approach to recruitment, we are more likely to succeed in changing public perceptions of adult social care and driving more people to successfully apply for jobs in the sector. To help you make the most of the national campaign and the awareness it will drive, we have created a suite of new tools, templates and resources for you to use in your recruitment activity.

How we can work together

1. Use the campaign activity to your advantage by making sure jobseekers can find your vacancies by uploading them to the DWP 'Find a Job' platform. It's simple and quick to do and will make sure you have access to some of the best candidates. Ensure vour vacancies are also visible on other job boards or websites you use.

- 2. Make the most of the awareness the campaign will drive by running local recruitment activity at the same time. You will be able to find expert advice and templates from the campaign everydayisdifferent.com/recruit.
- 3. Use the free campaign assets to make sure that you are attracting the best candidates when recruiting. You can use them at any time, not just when the campaign is running.
- Use the campaign badging device to co-brand your own materials and show a link between your activity and the national campaign. You will benefit from recognition, whilst retaining your own brand and identity.
- Share your success stories of how the campaign has supported your local recruitment using a simple template. This will help us prove the effectiveness of the national campaign and maintain government investment.



Campaign materials and how to use them

A wide range of free materials are available to help you benefit from the effects of the campaign in your recruitment.

Some are printable, others are for use online, and there are plenty of options to choose from to reflect the type of care services you provide.

Assets available include:

- · Social media headers, image posts, videos and template copy to use on your social channels and engage potential recruits.
- A4 posters and personalised posters to print and display in public areas.
- Job advert template, jobseeker email and newsletter templates to help you attract candidates with the right values.

Think about the values you're looking for in an employee, the places they'll work and the people they'll support - then select the most appropriate materials to reflect this.

Campaign Overview

Printable materials

Posters

All the designs are free to download and use. They all come in a standard A4 size but can be made larger.

Go to everydayisdifferent.com/recruit to download a zip file of all the posters, then select the ones you want to print.



PPE A4 Poster



Activity A4 Poster



Video A4 Poster



Kitchen A4 Poster



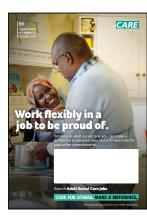
PPE Custom A4 Poster



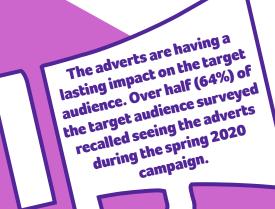
Activity Custom A4 Poster



Video Custom A4 Poster



Kitchen Custom A4 Poster





Digital materials

Images to use on social media

To help you use the campaign to promote your vacancies on social media, a range of inspiring images have been created. These are free to use.

- · Use the images that best reflect your organisation's area of work.
- Use with the copy provided or write your own accompanying posts.

These images are available in both Facebook and Twitter formats.

Go to everydayisdifferent.com/recruit to download a zip file of all the images, then select the ones you want to use.



PPE Social Media Image



Activity Social Media Image



Event Social Media Image



Video Social Media Image



Hoist Social Media Image



Kitchen Social Media Image





Social media post copy

You can inspire the right candidates with these pre-written social media posts:

- · Use the messages as they are.
- Tailor the captions to your own style and recruitment needs.
- · Use them with or without the social media images found here.

Go to everydayisdifferent.com/recruit to download the social posts, then select the ones you want to use.

As a care worker, you can work flexibly with a job that fits around your other commitments. Jobs are available now in <area> - find out more provider to add details of website or email address> #CareForOthers #MakeADifference

Working in adult social care gives you the chance to build on the skills you have and learn new ones. Find a local job with training provided at provider to add details of website or email address> #CareForOthers #MakeADifference

With such a wide range of different roles available, no wonder so many people find a job they're proud of in social care. Join them – find out more about local jobs at provider to add details of website or email address> #CareForOthers #MakeADifference

Start a career in adult social care and you can work flexibly in a job to be proud of. Search our available roles at provider to add details of website or email address> #CareForOthers #MakeADifference

As a care worker you'll get on-the-job training – you don't need any qualifications to get started. Ready to apply? cprovider to add details of website or email address> #CareForOthers #MakeADifference

One day you could be <insert activity, e.g. teaching someone to cook>. The next you could be <different activity, e.g. visiting someone at home>. Find local jobs where every day is different at provider to add details of website or email address> #CareForOthers #MakeADifference

Bring your natural qualities. We'll provide the training you need to thrive. Apply for a care worker job in vour local area at provider to add details of website or email address> #CareForOthers #MakeADifference

When you care, each day brings something new. We have lots of different jobs available in your local area provider to add details of website or email address> #CareForOthers #MakeADifference

If you're looking for a career where you can make a difference, social care could be the move for you. Find out about vacancies at provider to add details of website or email address> #CareForOthers #MakeADifference

Ready for a new challenge? Join others who have moved into care work and discovered a career to be proud of. Find out more at provider to add details of website or email address> #CareForOthers #MakeADifference



Don't forget to use the hashtags #CareForOthers **#MakeADifference**



Digital materials

Social media headers

A range of digital header images have been created for you to use at the top of your Twitter or Facebook profile page to grab attention and alert potential candidates that you're recruiting.

These are free to use and you can choose from four images.

Go to everydayisdifferent.com/recruit to download a zip file and select the image you want to use.



PPE Social Media Header Image



Activity Social Media Header Image



Kitchen Social Media Header Image



Video Social Media Header Image

Most jobseekers start online when considering and searching for roles. Make sure you have a strong online presence so they can find you quickly.

Campaign Overview

Digital materials

Social media video content

Videos are more shareable and often more motivating than still images. We've created a series of short films that you can use on social media, including formats developed for Facebook and Instagram 'stories'.

Go to everydayisdifferent.com/recruit to view all social media video content via a Vimeo link, then select the film you want to use.



30-Second Landscape Video



20-Second Portrait Video



Recruitment templates

Help boost your recruitment with these materials, which are free to use:

Job advert template: created by experts to, advertise a role in adult social care. Personalise it by adding details about the role you're recruiting for.

Jobseeker email: email template to drive awareness of vacancies in your organisation and encourage people to apply.

Newsletter template: use this text in your staff newsletter to explain how you're using the campaign in your recruitment.

Go to everydayisdifferent.com/recruit to download this content, then use it in your own channels.

> Of the target audience who recognised the most recent phase of campaign advertising, almost 6 in 10 took action as a result, including searching or applying for a job.



Using the campaign badging device on your materials

We have developed a campaign badging device which is available for you to use on any recruitment materials that you have developed. This will show the link between your activity and the national campaign.

Your materials will benefit from the awareness and recognition that the national campaign has generated, increasing the impact they have on jobseekers, whilst retaining your own branding and priorities.

How to access the campaign badging device

- · Visit everydayisdifferent.com/recruit.
- Sign up to the simple terms and conditions.
- · Download the campaign badging device along with the guidelines on how to use them.

We'd love to see how you're using the campaign badging device – please share examples by emailing everydayisdifferent@dhsc.gov.uk

Supporting







The national campaign will drive interest towards adult social care, and in doing so drive quality applications to social care organisations. Take full advantage of the campaign awareness to promote your own recruitment needs.

A short quiz (adapted from the existing A Question of Care by Skills for Care and Development) is now available. These can be used to help you in the screening process when interviewing candidates to see if they have the right values to work in adult social care.

They will also provide candidates with a good understanding of what the day-to-day job entails.

Could you care?

Aimed at people who are actively considering a career in adult social care, this quiz presents scenarios that the user could be faced with when supporting people in adult social care. These are meant to be light-hearted whilst still reflecting the life events those receiving social care could be facing. This guiz will take a couple of minutes to complete and can be found at everydayisdifferent.com/could-youcare-quiz



A Question of Care is also available here. We encourage you to use it at interview stage.

Making the most of the national campaign

When the campaign advertising is running, the rewarding nature of a career in social care will be front of mind for potential applicants, so it makes sense to capitalise on the increased interest and run your own recruitment activities in parallel.

You can use the campaign messages and materials in your own recruitment activity, so that people recognise them.

But remember, these materials can last beyond the national campaign. You can use them whenever you need to recruit.





62% of Registered Managers and HR teams surveyed saw an increase in either enquiries, applications, interviews or vacancies filled.

Building a great recruitment campaign

The foundation blocks

Start with a strategy:

- · What do you want to achieve?
- Who is your target audience?
- What messages do you want to communicate to them?
- · Where will you reach them?

It's also important to think about your values and how to communicate them. This will help you reach and recruit people with the right values who are more likely to thrive. You can find help with this in the Further Resources section.

What might motivate different audiences?

- Career changers will be looking for jobs that will use their people skills and other transferable skills.
- Parents might appreciate the flexibility around other commitments that adult social care can offer.
- Retirees might be looking for a job to keep active.
- Young people might be interested in long-term career progression and a job that is varied.

Think about your target audience, the best methods to reach them, and what messages will appeal to them.

How many enquiries do you want to generate?

How many vacancies do you need to fill?

What messages do you want to communicate to them?

What type of person do you want to recruit? This is your target audience.

Where will you reach them?

Building a great recruitment campaign

Using your website and social media

The internet is often where people begin their job search, so make the most of your online channels. These ideas range from simple guick wins to more in-depth activity, so choose what meets your needs.



- Plan and schedule your activity you could use a scheduling platform to plan out when posts are published if you're busy, like Later, Loomly or Hootsuite.
- Interact with your audience respond if someone comments on your posts and comment on other people's relevant posts too.
- Use engaging content captions are just as important as the image or video.
- Create Instagram or Facebook stories these formats reach audiences who may not see your posts in their main social feeds.
- · Ask your staff to follow you on social media and share content - your existing staff probably have like-minded people in their network who could be potential employees.
- Use social media to drive people to jobs advertised on your own website (and link people to that specific page, not your homepage).
- Link to the wider campaign use #CareForOthers #MakeADifference
- Join in the conversation on the campaign's Facebook page at facebook.com/everydayisdifferent

Keeping people interested in your online campaign

Top tips

Try different formats such as static images, video, case studies and blog posts.

Talk about what matters to you. This will help you attract people with similar values.

Use the key messages of the campaign:

- · Working in adult social care is a rewarding job.
- Working in adult social care is hugely **varied** – there are many different types of jobs available and no two days are the same.
- · Having the right qualities is all you need to start; there's on-the-job training for everything else.
- Working in adult social care can fit around your life with flexible hours.
- It's usually a simple and quick process to start work.
- And last but not least, the job can be **challenging, but it's worth it** – to ensure you're attracting the right people who are mindful of the realities of what the role entails.

Keep your content fresh. Keep saying different things in different ways.

Look out for upcoming dates on the calendar that can give you ideas and hooks, such as National Grandparents Day, World Autism Awareness Day, National Carers Week, National Career Development Month.

Loop in with the regular 'spotlight on' themes that will be running on the national campaign's Facebook page by sharing content and providing case studies. Themes may include, for example, a focus on mental health care services and diversity in the workforce.

What makes a great case study?

Case studies are a great way to show:

- The diversity of roles available, from residential to domiciliary and personal assistants.
- That as a care worker, every day makes a difference.
- The values that matter in adult social care, such as respect, empathy and commitment to quality.

Honest stories from real people working in adult social care can inspire potential applicants and help people see the realities of the job in a new light. These case studies can be used on your website and social media channels to support the campaign. But first, check:

- Does your case study have an impactful headline to 'hook the reader in'?
- Does it include an engaging quote, to show it's a real person's story?
- Have you got an image to illustrate the story?
- Is it short and snappy? Keep it brief no more than 570 characters (including spaces) for Facebook
- What is at the heart of the story? Does it talk about how they progressed and developed a career in adult social care? Does it talk about the rewarding relationships they have built? Do they advocate others to work in social care?
- · And importantly, has the person featured in the image and the story given their consent?

Here at the Department of Health and Social Care we'd love to read your case studies. Share them with us at everydayisdifferent@dhsc.gov.uk



When you understand what you're getting from your marketing activity, it's easier to identify what works for you. This measurement doesn't have to be complex – you can simply compare the period when you used campaign materials to a similar period when you didn't.

When using the campaign assets, was there any change to:

Measuring web traffic

- The number of visitors to your site?
- The pages where users spent time reading the content?
- The pages users clicked off quickly?

Engagement with social media posts

- How many people liked your posts?
- How many people shared your posts?
- How many people commented on your posts?
- Did some messages work better than others?
- Did posts with images work better than those without?
- · Can you track clicks to your site from social posts?

The recruitment process

- · How many enquiries did you receive about advertised roles?
- · How many applications were completed for advertised roles?
- · How many successful candidates were appointed?

Understanding what's working for you is also helpful to the Department of Health and Social Care in measuring campaign effectiveness and shaping future activity. Share your evaluation data by emailing everydayisdifferent@dhsc.gov.uk

We will also be circulating a survey after the campaign to find out how you may have taken part and the results. To take part, we encourage you to sign up to our newsletter.



Tips for running a campaign

Campaign Materials

If you're an individual employer

If you employ a personal assistant (PA) using direct payments from your local authority, a personal health budget from the NHS or with your own money, we have a range of materials to help make recruiting easier.

The recruitment materials you'll probably find most useful are:

- Posters: you can edit these to add details of the role you're advertising and how people should contact you if they're interested in applying. Then you could display the poster on notice boards in places like your local library, community centre or shops.
- Social posts: tailor the suggested posts in this toolkit that accompany the images so they reflect your needs, then post them on Facebook or Twitter.

If you need further help with recruiting a personal assistant, there are many organisations that can help you. You can speak to your local support service, a national care provider, or reach out to Skills for Care who provide lots of useful information for individual employers on their website.



This image was captured prior to the COVID-19 pandemic.

People may not be aware of the available roles - in a recent survey, the majority of potential applicants (54%) did not agree that there were social care jobs available in their local area.

Recruitment best practice checklists

Every enquiry is a potential recruit, so make sure that:



Email, phone or postal enquiries are directed to your website or everydayisdifferent.com



People who send an application by post are telephoned to get their email address and confirm next steps.

Skills for Care offers a useful **best practice guide** for application forms and advice on skills and experience-based interview questions.

Good candidates are in high demand, so support candidates through the application journey by:



Providing clear information for video interviews, including date and time, how to dial in and how long you expect the call to last.



• Helping people being interviewed in person by telling them what to bring, where to park, where the nearest bus stop is, etc.



Reminding people of interview dates and times the day before by phone, text or email.



Aiming to schedule interview slots around mid-morning – evidence suggests these produce the fewest 'no shows'.



Being clear on your interview process, e.g. interview protocol and special tests or half-day working trials that are required in advance of a job offer.



Staying in touch with successful applicants as sometimes there can be quite long gaps before employment can begin (such as waiting for Disclosure and Barring Service (DBS) checks).

Making the most of employee referrals

Employee referrals can be hugely efficient and cost effective. So, consider asking your existing staff if they can recommend any suitable candidates.

Help your staff recruit more great people by:

- Offering attractive rewards to staff for successful recruitment, e.g. a cash bonus or paid leave, tiered according to what's been achieved.
- Ensuring the scheme is supported by your management.
- Paying rewards guickly according to what has been agreed, and thanking referrers personally.
- · Actively managing your scheme, monitoring its success and getting feedback from staff.



Signposts to further advice

Advice on values-based recruitment and retention:

- Skills for Care's values-based recruitment and retention toolkit.
- Skills for Care's Recruitment and retention: secrets of success report.
- Skills for Care's advice to help you find and keep the right people. This includes a range of useful videos, case studies and websites to help your organisation attract more of the right people, develop skills and talent, and retain staff.
- Seminars can be commissioned from Skills for Care called 'Getting started with values-based recruitment' and 'Finding the right workers'. Contact your local Skills for Care representative to find out more.

Recruitment tools for individual employers:

• Skills for Care's guidance for individual employers when employing Personal Assistants.

• Skills for Care's resources to support you to understand your role better, and train and develop your PA.

Application Form & Interviewing Advice:

- Skills for Care's best practice guide on writing application forms and considering what questions you would ask to pre-screen individuals over the phone, face to-face and at interview.
- •Skills for Care's example skills and experiencebased interview questions guidance can help you plan your approach to interviewing.
- Skills for Care's research on profiling tools to support values-based recruitment.

Using social care staff to spread the word:

•Skills for Care's I Care...Ambassadors initiative is a great way to promote your organisation to potential recruits in your local community and help motivate your existing staff. Accessing Local Vacancy Data & Statistics.

 Use the National Minimum Data Set for social care (NMDS-SC) to get local vacancy data. The online database holds data on the adult social care workforce. To note, the NMDS-SC will be changing its name to the Adult Social Care Workforce Data Set (ASC-WDS) in June 2019.

Advertising your job vacancies on 'DWP Find a Job':

 Creating an account to post your vacancies is free of charge. Create an account or log in here.

Guidance on staffing levels:

• Skills for Care's guidance around deciding and maintaining safe staffing levels for your service, safe recruitment practices and how to ensure your staff are safe and competent.

Promoting career progression:

 Skills for Care's advice on continued learning and development.

Contact

If you have:

- Any queries about the campaign.
- Case studies you would like to share with us.
- Any evaluation data you can share with us on number of enquiries, applications and appointments made as a result of using the campaign materials.

You can contact us here:

Email: everydayisdifferent@dhsc.gov.uk